UNT | SYSTEM

Quarterly Operations Report



May 2019

Quarterly Operations Report - May 2019

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UNT HEALTH SCIENCE CENTER

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OFFICE OF THE CHANCELLOR

LESA B. ROE, CHANCELLOR

MEMORANDUM

TO:

UNT System Board of Regents

FROM:

Chancellor Lesa Roe

cc:

Gary Rahlfs

Steve Maruszewski Charlotte Russell

RE:

Quarterly Operations Report Format

We made a number of changes to the Quarterly Operations Report, which we believe will be more descriptive of the activity and facilitate your review prior to the Board meeting. Following is a summary of the changes:

- Operating Budget Timeframes are focused on current quarter, full-year forecast, and
 year-on-year growth. These changes provide more summarized Revenue, Expense,
 and Transfers data based on the most relevant drivers, which eliminates explaining
 variances that are within like types of activities and typically driven by how initiatives
 are delivered versus how they were planned. These changes allow us to put the full
 picture for each institution on a single page, leading to a more efficient review process.
- Investment Performance These changes were implemented for the previous Board meeting but now include a more thorough summary of investment pools as well as quarterly updates on key investment pool composition and comparison to targets.
- Capital Improvement Plan Status The updated Project Overview (Stop Light Chart)
 provides more visibility to status versus the original scope, budget, and schedule. The
 individual project detailed reports have been eliminated in lieu of summarized reports
 detailing each project's spend versus budget (Project Budget Status) and multi-year
 spend and funding source by project (Capital Improvement Plan).
- Information Technology Status Report Minor changes were made to this report to clarify project status.

Our goal is to make this information easier for you to review and provide more clarity to our operations. If there are any additional changes you would like to see, please let us know.

Budget to Actual

All \$ presented as thousands



		Actual vs.	Budget			Actual vs	. Budget	Year-Over-Year
		Variance	B/(W)	Ref.	FY19 Year-	Variance	e B/(W)	Comparison
	FY19 Q2			No.	End			(FY19Fcst vs
_	Actuals	\$000's	%		Forecast	\$000's	%	FY18Act)
REVENUES								
Net Tuition and Fees	283,014	-28,442	-9.1%	4	325,000	-25,175	-7.2%	3.1%
Sales of Goods and Services	80,928	4,741	4.7%		101,007	5,000	5.2%	2.8%
Grants and Contracts	64,348	3,283	5.4%		112,427	3,500	3.2%	-1.5%
Net Professional Fees	0	0	0.0%		0	0	0.0%	0.0%
All Other Revenue	165,596	-1,075	-0.6%		190,201	2,490	1.3%	-2.3%
Total Revenues	593,885	-21,492	-3.6%	3	728,635	-14,185	-1.9%	0.6%
EXPENSES								
Personnel Costs	211,160	9,423	4.3%	6	390,974	6,367	1.6%	4.3%
Maintenance & Operation Costs	61,097	2,220	3.5%	7	122,100	7,186	5.6%	-18.6%
Capital Expenses	12,339	-1,939	-18.6%		17,876	0	0.0%	31.0%
Scholarships, Exemptions and Financial Aid	48,760	1,591	3.2%		83,558	0	0.0%	-4.8%
Total Expenses	333,355	11,295	3.3%	5	614,508	13,553	2.2%	-1.9%
TRANSFERS								
Total Net Transfers	-74,464	-7,780	-11.7%	2	-112,031	-3,009	-2.8%	5.3%
Estimated Budgeted Impact on Fund Balances	186,065	-17,978	-8.8%	1	2,096	-3,641	-63.5%	121.1%
Planned Use of Fund Balances	-				-			

Executive Summary

At the close of quarter 2, UNT is projecting \$2.1m favorable impact to fund balances for FY19 [#1], which is <\$3.6m> worse than budget. This reflects a \$3m transfer out of Current Funds to Plant Funds for Auxiliary Enterprises to fund the new dining and residence facilities [#2].

Total revenues are projected to miss FY19 budget by <\$14.2m> or <1.9%> [#3] due to Tuition & Fees being budgeted at a 2.25% increase but coming in flat year-to-date [#4]. Tuition & Fees are projected to end FY19 <\$25m> or <7.2%> under budget [#4]. All other revenue categories are projecting to exceed budget and partially offset the variance from Tuition and Fee revenue.

Expenses are forecasted to end the year \$13.5m under budget [#5]. \$6.4m of this variance is attributed to savings in personnel costs driven by vacant positions [#6]. Maintenance and operations costs are also under budget by \$7.2m (or 5.6%) due to efforts across UNT to offset the revenue shortfall [#7].

All \$ presented as thousands



		Actual vs.	Budget			Actual vs	. Budget	Year-Over-Year
		Variance	B/(W)	Ref.	FY19 Year-	Variance	e B/(W)	Comparison
	FY19 Q2			No.	End			(FY19Fcst vs
<u>.</u>	Actuals	\$000's	%		Forecast	\$000's	%	FY18Act)
REVENUES								
Net Tuition and Fees	24,440	-310	-1.3%	4	31,750	-650	-2.0%	6.5%
Sales of Goods and Services	22,261	-9,739	-30.4%	5	42,000	-6,000	-12.5%	-29.7%
Grants and Contracts	17,673	-7,077	-28.6%	6	43,500	-3,000	-6.5%	-7.5%
Net Professional Fees	7,267	-1,733	-19.3%		14,500	760	5.5%	-5.7%
All Other Revenue	121,363	6,268	5.4%		126,585	450	0.4%	-0.5%
Total Revenues	193,003	-12,591	-6.5%	3	258,335	-8,440	-3.2%	-7.5%
EXPENSES								
Personnel Costs	66,132	4,118	5.9%	7	139,750	9,250	6.2%	4.4%
Maintenance & Operation Costs	29,119	1,891	6.1%	8	67,550	-890	-1.3%	-8.7%
Capital Expenses	2,893	107	3.6%	9	7,000	1,000	12.5%	25.9%
Scholarships, Exemptions and Financial Aid	711	1,289	64.5%	9	1,000	2,000	66.7%	23.6%
Total Expenses	98,855	7,405	7.0%	6	215,300	11,360	5.0%	0.5%
TRANSFERS								
Total Net Transfers	-18,520	220	1.2%	2	-30,079	1,578	5.0%	11.4%
Estimated Budgeted Impact on Fund Balances	75,628	-4,966	-6 .2 %	1	12,956	4,497	53.2%	58.3%
Use of Fund Balances	0	0		-	0	0		

Executive Summary

At the close of quarter 2, HSC is projecting \$12.9m favorable impact to fund balances for FY19 [#1], which is \$4.5m better than budget. This includes a \$1.6m positive variance to Net Transfers as a result of capital project funding transfers that were budgeted but will not occur in FY19 [#2].

Total revenues are projected to miss FY19 budget by <\$8.4m> or <3.2%> [#3] due primarily to overestimation in Correctional Medicine revenue by <\$6m> or <12.5%> [#5] and an accounting entry that reversed accrued FY18 research revenue in FY19 for Grants and Contracts by <\$3m> or <6.5%> [#6]. Tuition and fees are projecting a slight decrease [#4]. All other revenue categories are projecting to exceed budget and partially offset the variances above.

Expenses are forecasted to end the year \$11.4m under budget [#6]. \$9.2m of this variance is attributed to savings in personnel costs driven by vacant positions [#7]. Maintenance and operations costs are projected to slightly exceed budget by <\$900k> or <1.3%> due to higher than anticipated research activity in areas such as Alzheimer's and Alcohol-related Risk Intervention, as well as the mentoring of individuals with proprietary technologies [#8]. Capital and financial aid expenses are also projecting under budget [#9].



		Actual vs.	Budget			Actual vs	. Budget	Year-Over-Year
		Variance	B/(W)	Ref.	FY19 Year-	Variance	e B/(W)	Comparison
	FY19 Q2			No.	End			(FY19Fcst vs
	Actuals	\$000's	%		Forecast	\$000's	%	FY18Act)
REVENUES								
Net Tuition and Fees	21,727	-877	-3.9%	4	24,687	-2,174	-8.1%	21.1%
Sales of Goods and Services	1,106	-78	-6.6%		1,355	-125	-8.4%	19.8%
Grants and Contracts	6,828	1,045	18.1%		11,567	0	0.0%	-10.3%
Net Professional Fees	0	0	0.0%		0	0	0.0%	0.0%
All Other Revenue	26,760	-20	-0.1%	5	29,924	-1,250	-4.0%	2.5%
Total Revenues	56,421	70	0.1%	3	67,533	-3,549	-5.0%	6.2%
EXPENSES								
Personnel Costs	17,228	532	3.0%	7	32,046	645	2.0%	-13.8%
Maintenance & Operation Costs	3,556	-515	-16.9%	8	9,615	724	7.0%	18.0%
Capital Expenses	312	-155	-98.4%		183	14	7.0%	66.7%
Scholarships, Exemptions and								
Financial Aid	8,145	1,492	15.5%	9	11,367	680	5.6%	8.0%
Total Expenses_	29,241	1,355	4.43%	6	53,210	2,062	3.7%	-8.1%
TRANSFERS								
Total Net Transfers	-10,456	-6,199	-145.7%	2	-14,932	1,250	7.7%	-25.8%
Estimated Budgeted Impact on								
Fund Balances	16,725	-4,774	-28.5%	1	-609	-236	-63.4%	-124.1%
Planned Use of Fund Balances	-				609			

Executive Summary

At the close of quarter 2, UNT Dallas is projecting <\$609k> unfavorable impact to fund balances for FY19 [#1], which is <\$236k> worse than budget. This reflects a \$1.25m positive variance to Net Transfers as a result of lower than anticipated transfers to Non-Current funds [#2].

Total revenues are projected to miss FY19 budget by <\$3.5m> or <5.0%> [#3]. Tuition & Fees are projected to end FY19 <\$2.2m> or <8.1%> under budget [#4]. Gift revenues are expected to end lower than budgeted as an anticipated gift budgeted all in FY19 will now be received over several years [#5].

Expenses are forecasted to end the year \$2m under budget [#6]. \$645k of this variance is attributed to savings in personnel costs driven by vacant positions [#7]. Maintenance and operations costs are also under budget by \$724k or 7.0%, due to conservative departmental spending and less repairs and maintenance than originally budgeted [#8]. Scholarships and Financial Aid expenses are also anticipated to be lower than budget by \$680k or 5.6%, due to lesser student enrollment than budgeted [#9].

All \$ presented as thousands

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		Actual vs	•			Actual vs	•	Year-Over-Year
		Variance	e B/(W)	Ref.	FY19 Year-	Variance	e B/(W)	Comparison
	FY19 Q2	ćoool-	0/	No.	End	ć000I-	0/	(FY19Fcst vs
_	Actuals	\$000's	%		Forecast	\$000's	%	FY18Act)
REVENUES								
Net Tuition and Fees	0	0	0.0%		0	0	0.0%	0.0%
Sales of Goods and Services	1,037	-63	-5.7%		2,200	0	0.0%	9.3%
Grants and Contracts	0	0	0.0%		0	0	0.0%	0.0%
Net Professional Fees	0	0	0.0%		0	0	0.0%	0.0%
All Other Revenue	8,515	1,293	17.9%	6	8,466	179	2.2%	-12.1%
Total Revenues	9,552	1,230	12.9%		10,666	179	1.7%	-8.4%
EXPENSES								
Personnel Costs	21,040	1,645	7.3%	5	42,817	2,552	5.6%	-2.4%
Maintenance & Operation Costs	9,705	-1,999	-25.9%	3	15,147	-2,038	-15.5%	10.5%
Capital Expenses	1,673	-269	-19.2%	4	2,465	-880	55.5%	12.7%
Scholarships, Exemptions and								
Financial Aid	0	0	0.0%		0	0	0.0%	0.0%
Total Expenses	32,417	-623	-1.96%		60,429	-365	-0.6%	1.9%
TRANSFERS								
Total Net Transfers	25,955	-319	-1.2%	2	48,299	-975	-2.0%	-6.9%
Estimated Budgeted Impact on								
Fund Balances	3,089	287	10.2%	1	-1,464	-1,161	-382.9%	-135.1%
Use of Fund Balances	0	0			-1,464	-1,161		

Executive Summary

At the close of quarter 2, System Administration is projecting -\$1.16m variance to budgeted impact to fund balances for FY19 [#1]. This is driven largely by an unbudgeted transfer to UNT related to an IT fee reimbursement in the amount of \$972k [#2].

Total expenses are projected to be over budget by almost <\$365k>. Overages in maintenance & operations, such as business and IT consulting services [#3], and capital expenses related to IT purchases [#4], are being offset by savings in personnel costs [#5].

Revenues are anticipated to end close to budget, with the exception of Other Revenues related to fees charged for IT contracted services and purchasing cooperative rebates which were unbudgeted, causing a \$179k favorable revenue variance [#6].

Investment Performance

Helping Clients Prosper.



University of North Texas System

February 2019

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University of North Texas System Consolidated Investment Portfolio For the Quarter Ending February 28, 2019

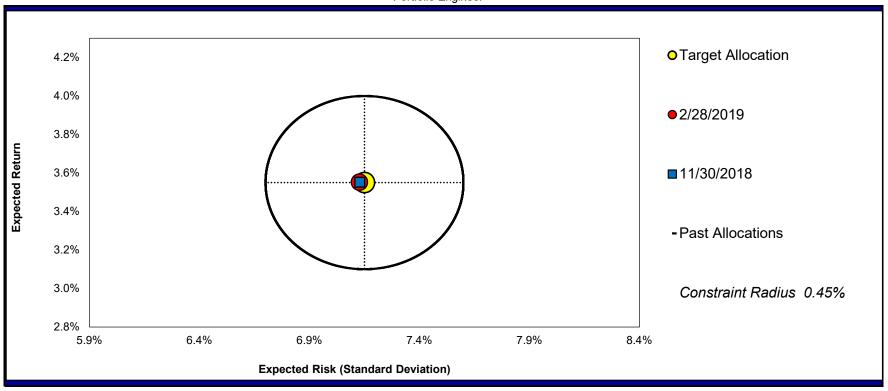
	Beginning Market Value	Ending Market Value	Accrued Interest	Approximate Quarterly Yield	Approximate FYTD Yield
Short-Term Pool					
University of North Texas	\$ 23,043,508	\$ 88,524,518	\$ 121,799	2.30%	2.14%
UNT Health Science Center	\$ 50,760,657	\$ 71,504,740	\$ 114,985	2.38%	2.26%
UNT Dallas	\$ 6,110,941	\$ 11,766,434	\$ 15,686	2.29%	2.11%
UNT System	\$ 8,111,687	\$ 12,221,623	\$ 19,715	2.34%	2.18%
Total Short-Term Pool	\$ 88,026,793	\$ 184,017,315	\$ 272,186	2.34%	2.18%
Intermediate Pool					
University of North Texas	\$ 49,633,299	\$ 50,467,571	\$ 10,725	1.68%	1.76%
UNT Health Science Center	\$ 29,898,181	\$ 30,444,435	\$ 16,004	1.83%	1.83%
Total Intermediate Pool	\$ 79,531,480	\$ 80,912,006	\$ 26,729	1.73%	1.78%
Long-Term Pool					
University of North Texas	\$ 104,655,385	\$ 106,624,842	\$ -	2.56%	-1.00%
UNT Health Science Center	\$ 34,896,882	\$ 35,537,476	\$ -	2.56%	-1.00%
UNT Dallas	\$ 6,086,607	\$ 6,213,085	\$ -	2.56%	-1.00%
UNT System	\$ 5,853,414	\$ 5,943,000	\$ -	2.56%	-1.00%
Total Long-Term Pool	\$ 151,492,288	\$ 154,318,403	\$ -	2.56%	-1.00%
Campus Endowments					
University of North Texas	\$ 54,016,753	\$ 54,835,557	\$ -	2.22%	-1.20%
UNT Health Science Center	\$ 44,706,650	\$ 45,349,314	\$ -	2.78%	-1.87%
UNT Dallas	\$ 889,690	899,344	-	2.17%	-1.32%
Total Campus Endowments	\$ 99,613,094	\$ 101,084,214	\$ -	2.47%	-1.50%
Foundation Endowments ¹					
University of North Texas	\$ 136.887,233	\$ 141,203,488	\$ -	2.22%	-1,20%
UNT Health Science Center	\$ 18,750,264	18,492,492	-	2.89%	-1.71%
UNT Dallas ²	\$ 589,262	731,811	_		_
Total Foundation Endowments	\$ 156,226,759	160,427,792	-	2.29%	-1.25%
Debt Proceeds Pool					
University of North Texas	\$ 95,612,948	\$ 65,909,005	\$ 142,260	2.34%	2.24%
UNT Health Science Center	\$ 6,577,180	3,135,679	6.985	2.40%	2.32%
UNT Dallas	\$ 35,234,909	28,328,198	9,785	2.31%	2.20%
UNT System	\$ 31,944,564	20,149,316	8.679	2.31%	2.20%
Total Debt Proceeds Pool	\$	\$	\$ 167,709	2.33%	2.23%

	Beginning Market Value	Ending Market Value	Accrued Interest
Totals for All Asset Pools	\$ 744,260,014 \$	798,281,928 \$	466,624

⁽¹⁾ Foundation investments not assets of the System (2) DAL Foundation does not invest their funds. These are held in a checking account, so no yield is reported

University of North Texas System - Intermediate Term Pool

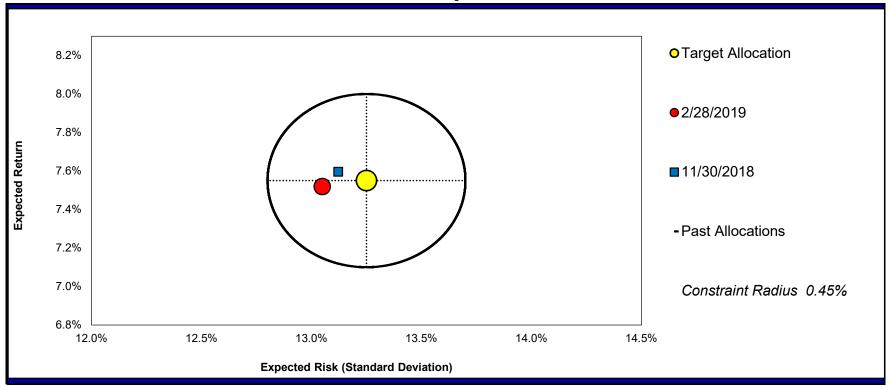
Portfolio Engineer™



	Br	oad A	llocati	on		F	ixed l	ncome				Equity	/		Real A	ssets		2019	-2028 <i>A</i>	Assumpt	ions
	Fixed Income	Equity	Real Assets		TIPS			US Bond										Return	Risk (σ)	Distance From Target	Rebalance Required
Target	100%				10%			90%										3.53%	7.12%	N.A.	N.A.
2/28/2019	100%				9%			91%										3.53%	7.10%	0.02%	No
11/30/2018	100%				9%			91%										3.53%	7.10%	0.02%	No
9/30/2018	100%							100%										2.71%	6.96%	0.18%	No
6/30/2018																					
3/31/2018																					
12/31/2017																					
9/30/2017																					
6/30/2017																					
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12/31/2016		-																			
9/30/2016																					
6/30/2016		-																			

University of North Texas System - Long Term Pool

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	Br	oad A	llocati	on			F	ixed I	ncome						Equity	/				Real A	Assets	;	Hedge	Funds	2019	-2028 <i>A</i>	Assumpt	tions
	Fixed Income	Equity	Real Assets	Hedge Funds	Cash	TIPS				For. Dev. Bond	HY Bond	EM Bond		US Equity (LC)		US Equity (SC)	Int'l Developed Equity	EM Equity	Real Estate	MLPs	Commod. Fut.		HFoF Multi-Strat		Return	Risk (σ)	Distance From Target	Rebalance Required
Target	18%	54%	12%	15%						8%	8%	3%		21%		8%	18%	8%	3%	5%	5%		15%		7.59%	13.27%	N.A.	N.A.
2/28/2019	17%	54%	11%	18%	1%					7%	7%	3%		21%		7%	18%	7%	3%	4%	4%		18%		7.56%	13.07%	0.20%	No
11/30/2018	22%	56%	11%	14%	2%					8%	8%	3%		25%		4%	19%	8%	3%	4%	4%		14%		6.74%	13.35%	0.17%	No
9/30/2018	25%	55%	12%	9%	4%	3%				7%	8%	3%		25%		4%	18%	8%	3%	4%	5%		9%		6.56%	13.07%	0.49%	Yes
6/30/2018																												
3/31/2018																												
12/31/2017																											1	
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Office of Finance

The attached report represents the investment portfolio of the University of North Texas for the period ending February 28, 2019, and is in compliance with Chapter 2256 of the Public Funds Investment Act and the Investment Strategy expressed in the UNT System's Investment Policy.

Cal E Su PA

Robert E. Brown, CPA

Senior Vice President for Finance and Administration, University of North Texas

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Date

James Mauldin, CPA, CTP

Associate Vice Chancellor for Treasury, University of North Texas System

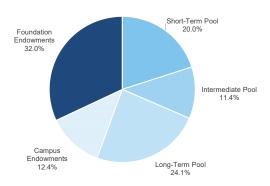
Date

University of North Texas ("UNT") Investment Portfolio For the Quarter Ending February 28, 2019

	Beginning	Market Value	Ending	g Market Value	Accrued Interest		Approximate Quarterly Yield	Approximate FYTD Yield
Short-Term Pool	\$	23,043,508	\$	88,524,518	\$	121,799	2.30%	2.14%
Intermediate Pool	\$	49,633,299	\$	50,467,571	\$	10,725	1.68%	1.76%
Long-Term Pool	\$	104,655,385	\$	106,624,842	\$	-	2.56%	-1.00%
Campus Endowments	\$	54,016,753	\$	54,835,557	\$	-	2.22%	-1.20%
Foundation Endowments	\$	136,887,233	\$	141,203,488	\$	-	2.22%	-1.20%
Debt Proceeds Pool	\$	95,612,948	\$	65,909,005	\$	142,260	2.34%	2.24%

	Beginning Market Value	Ending Market Value	Accrued Interest
Totals for All Asset Pools	\$ 463,849,126 \$	507,564,980 \$	274,783

University of North Texas Investment Portfolio Market Values as of 2/28/2019 (excludes Debt Proceeds)



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Office of Finance

The attached report represents the investment portfolio of the University of North Texas Health Science Center for the period ending February 28, 2019, and is in compliance with Chapter 2256 of the Public Funds Investment Act and the Investment Strategy expressed in the UNT System's Investment Policy.

Gregory R. Anderson, CPA

Executive Vice President for Finance and Operations,

University of North Texas Health Science Center

5-02-19
Date
Lake Lylad for Vames Mauldin
James Mauldin, CPA, CTP
Associate Vice Chancellor for Treasury, University of North Texas System
5/2/2019
Date

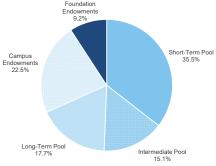
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University of North Texas Health Science Center Investment Portfolio For the Quarter Ending February 28, 2019

	Begin	ning Market Value	Ending Market Value	Ending Market Value		Approximate Quarterly Yield	Approximate FYTD Yield	
Short-Term Pool	\$	50,760,657 \$	71,504	740 \$	114,985	2.38%	2.26%	
Intermediate Pool	\$	29,898,181 \$	30,444	435 \$	16,004	1.83%	1.83%	
Long-Term Pool	\$	34,896,882 \$	35,537	476 \$	-	2.56%	-1.00%	
Campus Endowments	\$	44,706,650 \$	45,349	314 \$	-	2.78%	-1.87%	
Foundation Endowments	\$	18,750,264 \$	18,492	492 \$	-	2.89%	-1.71%	
Debt Proceeds Pool	\$	6,577,180.00 \$	3,135	679 \$	6,985	2.40%	2.32%	

		Beginning Market Value	Ending Market Value	Accrued Interest
Totals for All Asset Pools	S	185.589.814 \$	204.464.137 \$	137.974





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The attached report represents the investment portfolio of the University of North Texas at Dallas for the period ending February 28, 2019, and is in compliance with Chapter 2256 of the Public Funds Investment Act and the Investment Strategy expressed in the UNT System's Investment Policy.

James E. Main

Digitally signed by James E. Main DN: cn=James E. Main, o=UNT Dallas, ou=Finance & Administration, email=James.Main@untdallas.edu, c=US

James Mandin

Date: 2019.04.30 17:01:19 -05'00'

James Main

Executive Vice President for Administration and Chief Financial Officer, University of North Texas at Dallas

Date

James Mauldin, CPA, CTP

Associate Vice Chancellor for Treasury, University of North Texas System

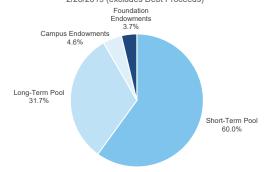
Date

University of North Texas Dallas Investment Portfolio For the Quarter Ending February 28, 2019

	Beginn	Beginning Market Value		Ending Market Value		Accrued Interest	Approximate Quarterly Yield	Approximate FYTD Yield
Short-Term Pool	\$	6,110,941	5	11,766,434	\$	15,686	2.29%	2.11%
Long-Term Pool	\$	6,086,607	3	6,213,085	\$		2.56%	-1.00%
Campus Endowments	\$	889,690	3	899,344	\$	-	2.17%	-1.32%
Foundation Endowments	\$	589,262	3	731,811	\$	-	-	-
Debt Proceeds Pool	\$	35,234,909	3	28,328,198	\$	9,785	2.31%	2.20%

	Beginning Market Value	Ending Market Value	Accrued Interest
Totals for All Asset Pools	\$ 48,911,409 \$	47,938,872 \$	25,472

University of North Texas Dallas Investment Portfolio Market Values as of 2/28/2019 (excludes Debt Proceeds)





UNT

UNT HEALTH SCIENCE CENTER

UNT DALLAS

Office of Finance

The attached report represents the investment portfolio of the University of North Texas System Administration for the period ending February 28, 2019, and is in compliance with Chapter 2256 of the Public Funds Investment Act and the Investment Strategy expressed in the UNT System's Investment Policy.

Jule Jylo for James Mauldir

James Mauldin, CPA, CTP

Associate Vice Chancellor for Treasury, University of North Texas System

5/1/2019

Date

Gary Rahlfs

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Gary Rahlfs

Vice Chancellor for Finance, University of North Texas System

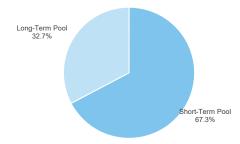
Date

University of North Texas System Administration Investment Portfolio For the Quarter Ending February 28, 2019

	Beginn	ing Market Value	Ending Market Value	Ending Market Value		Approximate Quarterly Yield	Approximate FYTD Yield
Short-Term Pool	\$	8,111,687 \$	12,221,623	\$	19,715	2.34%	2.18%
Long-Term Pool	\$	5,853,414 \$	5,943,000	\$	-	2.56%	-1.00%
Debt Proceeds Pool	\$	31,944,564 \$	20,149,316	\$	8,679	2.31%	2.20%

	Beginning Market Value	Ending Market Value	Accrued Interest
Totals for All Asset Pools	\$ 45,909,665 \$	38,313,939 \$	28,394

University of North Texas System Administration Portfolio Market Values as of 2/28/2019 (excludes Debt Proceeds)



Capital Improvement Plan Status

UNT System FY 2018 Capital Improvement Plan Status

May 2019 (Report as of March 29, 2019)



Capital Improvement Plan Project Assessment

	is					
Project						
Management						
Responsibility	Campus	Project No.	Project Name	Scope	Schedule	Budget
OFPC	UNT	16-1.20	College of Visual Arts and Design			
		16-1.84a	New Residence Hall - Phase 1			
		16-2.66	Coliseum Concourse Renovation			
		16-2.67	1500 I-35E Building			
		16-2.82	Track and Field Stadium			
		17-01-0005	Discovery Park Bio-Medical Engineering Addition			
		18-01-0004	Art Building Roof Replacement			
		18-01-0007	New Dining Hall			
		18-01-0008	Fouts Field Demolition, Parking, and Bus Transfer Station			
		18-01-0009	New Athletics Indoor Practice Facility			
		19-01-1901	Maple Hall Dining and Residence Hall Interior Renovation			
		19-01-1905	Art Studio Facility			
	UNTD	16-1.01	Student Learning and Success Center			
	HSC	16-1.40	Interdisciplinary Research Building			
		16-2.01	Renovate Dallas Municipal Building and Associated Law			
	System	10 2.01	Buildings			
UNT Facilities	UNT	2.20	Matthews Hall MEP			
OTT Tuellities	0	2.21	Wooten Hall MEP			
		2.33	Willis Library MEP			
		16-2.50	Life Science Lab Exhaust Upgrade			
		16-2.55	Discovery Park MEP Upgrade			
		17-01-0001	Terrill Hall MEP & Interior Renovation			
		17-01-0001	Coliseum MEP Renovation			
		17-01-0002	USB MEP Renovation			
		17-01-0004	Sage Hall Academic Success Center Phase II			
		17-01-0008	Coliseum Roof Replacement			
		18-01-0002	Clark Hall Lobby Renovation			
		18-01-0002	Sage Hall Academic Success Center Phase III			
		18-01-0005	Discovery Park Utility Capacity Upgrade			
		18-01-0005	Music Building Courtyard Renovation			
		19-01-1902	Dining Food Stands			
		19-01-1902	General Academic Classroom & Class Laboratory E-Locking			
		19-01-1903	Kerr Hall A Tower Common Areas Renovation			
		19-01-1904				
		19-01-1907	Music Building Recital Hall and MEIT Renovation Clark Hall MEP Renovation			
HSC Facilities	HSC					
noc racilities	пэс	17-03-0001 19-03-1901	East Parking Garage Renovation Campus Energy Infrastructure Improvements			
			Facilities Management and General Services Buildings			
		19-03-1902	Renovation			
Projects Com	aleted in	EV2010	Reliovation			
OFPC	UNT	16-2.66	Coliseum Concourse Renovation			
UNT Facilities	UNT	16-2.77	Wooten Hall Code Upgrade			
c.ti i dellities	J.11	17-01-0003	Kerr Hall MEP & Interior Renovation			
		17-01-0003	Eagle Point Parking Lot #80			
		18-01-0012	Maple Hall MEP & Renovation			
Projects On H	old	19-01-0001	iviapie iiali ivier & neliuvatiuli			
OFPC	UNT	17-01-0010	New Classroom Building			
UIFC			-			
	HCC	16_7 04				
UNT Facilities	HSC UNT	16-2.96 16-2.25	Research and Education (RES) Level 4 General Academic Building MEP and Interior Renovation			

Risk Assessment

No Impact

Minor Potential Impact
Potential Major Impact

UNT System FY 2018 Capital Improvement Plan Status May 2019

(Report as of March 29, 2019)



Project Budget Status

Project Management	During at No	David Maria	 d Dudget	5d		Encumbered	Danielius Dalama
Responsibility OFPC	Project No. 16-1.20	Project Name College of Visual Arts and Design	\$ 70,000,000	\$ Expensed 61,170,241	\$	6,679,683	\$ Remaining Balance 2,150,076
0.1.0	16-1.84a	New Residence Hall - Phase 1	\$ 58,900,000	\$ 50,434,644	\$	6,228,189	\$ 2,237,167
	16-2.66	Coliseum Concourse Renovation	\$ 8,000,000	\$ 7,512,896	-	283,710	\$ 203,394
	16-2.67	1500 I-35E Building	\$ 12,500,000	\$ 8,230,311		3,104,578	\$ 1,165,111
	16-2.82	Track and Field Stadium	\$ 13,690,000	\$ 11,884,231	\$	1,758,328	\$ 47,441
	17-01-0005	Discovery Park Bio-Medical Engineering Addition	\$ 17,400,000	\$ 11,624,727	\$	2,968,725	\$ 2,806,548
	17-01-0010	New Classroom Building	\$ 25,100,000	\$ 25,000	\$	-	\$ 25,075,000
	18-01-0004	Art Building Roof Replacement	\$ 1,350,000	\$ 861,128	\$	188,410	\$ 300,462
	18-01-0007	New Dining Hall	\$ 25,470,000	\$ 1,860,410	\$	20,906,665	\$ 2,702,925
	18-01-0008	Fouts Field Demolition, Parking, and Bus Transfer Station	\$ 14,000,000	\$ 1,669,570	\$	8,251,510	\$ 4,078,920
	18-01-0009	New Athletics Indoor Practice Facility	\$ 18,900,000	\$ 6,419,677	\$	10,108,606	\$ 2,371,717
	19-01-1901	Maple Hall Dining and Residence Hall Interior Renovation	\$ 9,550,000	\$ -	\$	-	\$ 9,550,000
	19-01-1905	Art Studio Facility	\$ 7,000,000	\$ 133,463	\$	41,418	\$ 6,825,119
	16-1.01	Student Learning and Success Center	\$ 63,000,000	\$ 43,128,299	\$	15,879,846	\$ 3,991,855
	16-1.40	Interdisciplinary Research Building	\$ 118,500,000	\$ 110,294,586	\$	5,805,183	\$ 2,400,231
	16-2.96	Research and Education (RES) Level 4	\$ 4,500,000	\$ 3,600	\$	-	\$ 4,496,400
	16-2.01	Renovate Dallas Municipal Building and Associated Law Buildings	\$ 56,000,000	\$ 38,615,623	\$	9,879,483	\$ 7,504,894
UNT Facilities	2.2	Matthews Hall MEP	\$ 1,200,000	\$ 417,134	\$	566,350	\$ 216,516
	2.21	Wooten Hall MEP	\$ 3,450,000	\$ 1,138,078	\$	80,143	\$ 2,231,779
	2.33	Willis Library MEP	\$ 9,850,000	\$ 675,604	\$	59,960	\$ 9,114,436
	16-2.25	General Academic Building MEP and Interior Renovation	\$ 10,350,000	\$ 642,042	\$	97,461	\$ 9,610,497
	16-2.50	Life Science Lab Exhaust Upgrade	\$ 5,950,000	\$ 1,167,909	\$	3,235,462	\$ 1,546,629
	16-2.55	Discovery Park MEP Upgrade	\$ 20,600,000	\$ 624,639	\$	1,049,010	\$ 18,926,351
	16-2.77	Wooten Hall Code Upgrade	\$ 4,760,000	\$ 3,774,791	\$	319,748	\$ 665,461
	17-01-0001	Terrill Hall MEP & Interior Renovation	\$ 7,300,000	\$ 220,430	\$	562,990	\$ 6,516,580
	17-01-0002	Coliseum MEP Renovation	\$ 10,400,000	\$ -	\$	-	\$ 10,400,000
	17-01-0003	Kerr Hall MEP & Interior Renovation	\$ 5,790,000	\$ 4,795,676	\$	428,579	\$ 565,745
	17-01-0004	USB MEP Renovation	\$ 3,600,000	\$ 378,956	\$	204,793	\$ 5,016,251
	17-01-0006	Sage Hall Academic Success Center Phase II	\$ 2,920,000	\$ 2,625,461	\$	145,012	\$ 149,527
	17-01-0008	Coliseum Roof Replacement	\$ 2,430,000	\$ 3,600		2,298,808	\$ 127,592
	17-01-0009	Off-Site Campus #2	\$ 1,500,000	\$ -	\$	-	\$ 1,500,000
	17-01-0012	Eagle Point Parking Lot #80	\$ 2,200,000	\$ 1,852,000	\$	348,000	\$ -
	18-01-0001	Maple Hall MEP & Renovation	\$ 4,380,000	\$ 4,278,498		11,841	\$ 89,661
	18-01-0002	Clark Hall Lobby Renovation	\$ 2,270,000	\$ 116,632		38,142	\$ 2,115,226
	18-01-0003	Sage Hall Academic Success Center Phase III	\$ 3,010,000	\$ 277,279		162,805	\$ 2,569,916
	18-01-0005	Discovery Park Utility Capacity Upgrade	\$ 2,000,000	\$ 1,544,455		438,910	\$ 16,635
	18-01-0006 19-01-1902	Music Building Courtyard Renovation Dining Food Stands	\$ 2,590,000	\$ 277,527		68,765 153,259	\$ 2,243,708 2,143,791
		General Academic Classroom & Class Laboratory E-	2,300,000	2,950	-		
	19-01-1903 19-01-1904	Locking Kerr Hall A Tower Common Areas Renovation	\$ 4,400,000 2,500,000	\$	\$	-	\$ 4,400,000 2,500,000
	19-01-1907	Music Building Recital Hall and MEIT Renovation	\$ 3,660,000	\$ -	\$	-	\$ 3,660,000
	19-01-1908	Clark Hall MEP Renovation	\$ 6,910,000	\$	\$		\$ 6,910,000
HSC Facilities	17-03-0001	East Parking Garage Renovation	\$ 6,000,000	\$ 186,001	\$	5,799,623	\$ 14,376
	19-03-1901	Campus Energy Infrastructure Improvements	\$ 8,000,000	\$ -	\$		\$ 8,000,000
	19-03-1902	Facilities Management and General Services Buildings Renovation	\$ 3,000,000	\$ -	\$	-	\$ 3,000,000

UNT UNIVERSITY OF NORTH TEXAS*

FY19 (in \$Million)

University	of North Texas								
Proj. No.	Project	Funding Source	Prior Yrs Budget	2019	2020	2021	2022	2023+	Total Project
	Approved Projects:								
_	PC Managed Projects								
16-1.20	College of Visual Arts and Design	TRB	65.00	5.00					70.00
16-1.84a	New Residence Hall - Phase 1 (Amend. 8/17)	RFS	45.72	13.18					58.90
16-2.66	Coliseum Concourse Renovation	RFS	8.00	-					8.00
16-2.67	1500 I-35 Building (Amend. 8/16)	RFS	12.50	-					12.50
16-2.82	Track and Field Stadium (Amend. 2/17, 8/18)	RFS	9.90	2.10					
		AUX		1.69					13.69
17-01-0005	Discovery Park Bio-Medical Engineering Addition	RFS	17.40	-					17.40
17-01-0010	New Classroom Building	RFS			25.10				25.10
	Art Building Roof Replacement	CP	1.35						1.35
	New Dining Hall	RFS	3.70	15.28	6.49				25.47
	Fouts Field Demolition, Parking, and Bus Transfer Station	RFS	2.00	12.00					14.00
18-01-0009	Athletic Indoor Practice Facility	RFS GIFT	1.50	9.90 7.50					18.90
19-01-1901	Maple Hall Dining and Residence Hall Interior Renovation	AUX		0.60	8.95				9.55
	Art Studio Facility	HEAF		0.60	6.40				7.00
UNT Facilit	ties Managed Projects								
2.20	Matthews Hall MEP (Amend. 8/17)	HEAF	1.20						1.20
2.21	Wooten Hall MEP (Amend. 8/16, 8/17)	HEAF	3.45						3.45
2.33	Willis Library MEP (Amend. 8/15, 8/17)	HEAF	9.85						9.85
16-2.25	General Academic Building MEP & Interior Renovation (Amend.	HEAF	0.75	-					
	8/17)	RFS		9.60					10.35
16-2.50	Life Science Lab Exhaust Upgrade (Amend. 8/17)	HEAF	5.95	-					5.95
16-2.55	Discovery Park MEP Upgrade (Amend. 8/17)	HEAF	1.00	9.00	10.00	0.60			20.60
16-2.77	Wooten Hall Code Upgrade (Amend. 8/17)	HEAF	4.76	-					4.76
17-01-0001	Terrill Hall MEP & Interior Renovation (Amend. 8/17)	HEAF	0.80	6.50					7.30
17-01-0002	Coliseum MEP Renovation (Amend. 8/17)	RFS				0.90	9.50		10.40
17-01-0003	Kerr Hall MEP & Interior Renovation (Amend. 8/17)					0.00	0.00		
	, ,	AUX	5.79	-					5.79
17-01-0004	USB MEP Renovation (Amend. 8/17, 8/18)	HEAF	3.60	_	2.00				5.60
17-01-0008	Coliseum Roof Replacement (Amend. 8/17)	Local/Cash	2.43	_	2.00				2.43
17-01-0009	Off-Site Campus #2	Local/Cash	20	_	1.50				1.50
	Eagle Point Parking Lot #84	CP	2.20	_	1.50				2.20
	Maple Hall MEP & Renovation	AUX	4.38						4.38
	Clark Hall Lobby Renovation	AUX	0.17	2.10					2.27
	Sage Hall Academic Success Center Phase III	HEAF	0.26	2.75					3.01
	Discovery Park Utility Capacity Upgrade	HEAF	2.00						2.00
18-01-0006	Music Building Courtyard Renovation	HEAF	1.59	4.00					0.50
10 01 1002	Dining Food Stands	GIFT		1.00					2.59
				2.30	2.00	2.00			2.30
	General Academic Classroom & Class Laboratory E-Locking Kerr Hall A Tower Common Areas Renovation	HEAF AUX		0.40 2.50	2.00	2.00			4.40 2.50
	Apogee Stadium Turf	RFS		0.73					0.73
	Music Building Recital Hall and MEIT Renovation	HEAF		0.36	3.30				3.66
	Clark Hall MEP Renovation	AUX		0.35	6.56				6.91
	Previously Appro	ved Projects Total	217.25	105.44	72.30	3.50	9.50	-	407.99
New Project	ts for Approval:								
	New Projects	for Approval Total	-	-	-	-	-	-	_
Planned Pro	jects with Identified Funding Sources:								
01-1610	Administration Building Renovation	HEAF				1.10	9.90		11.00
01-1611	Curry Hall MEP	HEAF					0.54	5.46	6.00
01-1613	PAC Foundation Repairs	HEAF						2.15	2.15
01-1614	Physical Education Building (PEB) MEP	HEAF				0.80	8.20		9.00
01-1615	Language Building MEP	HEAF					0.45	6.05	6.50
01-1618 01-1721	RTFP MEP Renovation Chilton Restrooms and Envelope Repairs	HEAF HEAF			0.50	E 60	0.75	7.00	7.75
01-1721	Union Circle Drive Re-surface	AUX			0.50 2.00	5.60			6.10 2.00
01-1725	Campus Lighting Upgrades	HEAF			2.00	0.20	1.50	1.50	3.20
01-1910	Crumley Hall Lobby Renovation	AUX			0.25	1.25	1.25	1.00	2.75
	. , ,	1							



FY19 (in \$Million)

			Prior Yrs						Total
Proj. No.	Project	Funding Source	Budget	2019	2020	2021	2022	2023+	Project
01-1911	McConnell Hall Interior Renovation	AUX			0.40	2.00	2.00		4.40
01-1912	College Inn MEP and Renovation	AUX					0.60	6.00	6.60
01-1913	Wooten Hall Electrical Upgrades	HEAF				0.20	2.00		2.20
01-1914	Frisco Branch Campus Development	RFS		1.00	3.00	22.00	55.00	10.00	91.00
	Planned Projects with Ide	ntified Funding Sources Total	-	1.00	6.15	33.15	82.19	38.16	160.65
Planned La	nd Acquisitions								
3.01	Land Acquisitions per Master Plan	HEAF		1.50	1.50	1.50	1.50	1.50	7.50
3.02	Property Acquisition - Frisco	RFS		9.00					9.00
	PI	10.50	1.50	1.50	1.50	1.50	16.50		

Capital Improvement Plan Total 217.25 116.94 79.95 38.15 93.19 39.66 585.14

Planned Project without Identified Funding Sources

New Construction:

New Sports Arena Education & Outreach Center Science & Tech Research Building

Renovation:

Athletic Center Renovation and Expansion Hickory Hall Renovation Underground Utility Repairs SRB 2nd Floor Renovation

Summary by Funding Source

anamy course		Prior Yrs						
	Funding Source	Budget	2019	2020	2021	2022	2023+	Total
HEAF	HEAF	35.21	21.11	25.70	12.00	24.84	23.66	142.52
Tuition Revenue Bonds	TRB	65.00	5.00	-	-	-	-	70.00
Commercial Paper	CP	3.55	-	-	-	-	-	3.55
Revenue Financing System Bonds	RFS	100.72	72.79	34.59	22.90	64.50	10.00	305.50
Auxiliary Reserves	AUX	10.34	9.54	18.16	3.25	3.85	6.00	51.14
Grants	GRNT	-	-	-	-	-	-	-
Student Fees	SF	-	-	-	-	-	-	-
Housing Revenue	HR	-	-	-	-	-	-	-
Gift/Donations	GIFT	-	8.50	-	-	-	-	8.50
Annual Budget, Operating and Capital	Local/Cash	2.43	-	1.50	-	-	-	3.93
	Total	217.25	116.94	79.95	38.15	93.19	39.66	585.14



FY2019 (in \$Million)

			Prior Yrs						Total
Proj. No	- Project	Funding Source	Budget	2019	2020	2021	2022	2023+	Project
Previous	ly Approved Projects:								
System	OFPC Managed Projects								
16-1.01	Student Learning & Success Center	TRB	49.40	13.60					63.00
	Previously	Approved Projects Total	49.40	13.60	-	-	-	-	63.00
New Proj	jects for Approval:					•			
	New F	Project for Approval Total	-	-	-	-	-	-	-
Planned	Projects with Identified Funding Sources:								
02-1901	Landmark Tower	GIFT			4.50				4.50
02-1902	Second Residence Hall	RFS			3.00	20.00	7.00		30.00
02-1903	Event Center	RFS				2.00	8.00		
		GIFT					3.00	2.00	15.00
02-1904	Parking Garage	RFS						25.00	25.00
	Planned Projects with Identifie	d Funding Sources Total	-	-	7.50	22.00	18.00	27.00	74.50
Planned	Land Acquisitions								
									•
	Planne	d Land Acquisition Total	-	-	-	-	-	-	•
	Capita	I Improvement Plan Total	49.40	13.60	7.50	22.00	18.00	27.00	137.50

Planned Project without Identified Funding Sources

New Construction:

STEM Building

Business and Information Technology Building

Renovation:

		Prior Yrs						
	Funding Source	Budget	2019	2020	2021	2022	2023+	Total
HEAF	HEAF	-	-	-	-	-	-	-
Tuition Revenue Bonds	TRB	49.40	13.60	-	-	-	-	63.0
Commercial Paper	CP	-	-	-	-	-	-	-
Revenue Financing System Bonds	RFS	-	-	3.00	22.00	15.00	25.00	65.0
Auxiliary Reserves	AUX	-	-	-	-	-	-	-
Grants	GRNT	-	-	-	-	-	-	-
Student Fees	SF	-	-	-	-	-	-	-
Housing Revenue	HR	-	-	-	-	-	-	-
Gift/Donations	GIFT	-	-	4.50	-	3.00	2.00	9.
Annual Budget, Operating and Capital	Local/Cash	-	-	-	-	-	-	-
	Total	49.40	13.60	7.50	22.00	18.00	27.00	137

UNT HEALTH SCIENCE CENTER

FY2019 (in \$Million)

Universit	y of North Texas Health Science Center								
			Prior Yrs						Total
Proj. No.	,	Funding Source	Budget	2019	2020	2021	2022	2023+	Project
Previously	Approved Projects:								
System O	FPC Managed Projects								
16-1.40	Interdisciplinary Research Building	TRB	80.00						
		RFS	20.80	16.47					
		GIFT		1.23					118.50
16-2.96	Research and Education (RES) Level 4	RFS	0.01	2.99	1.50				4.50
UNT HSC	Facilities Managed Projects								
	East Parking Garage Renovation	RFS		2.50					
		Local/Cash		3.50					6.00
19-03-1901	Campus Energy Infrastructure Improvements	RFS		0.40	6.60	1.00			8.00
	Facilities Management and General Services Buildings								
19-03-1902	Renovation	RFS		2.70					2.70
	Previously Approv	ed Projects Total	100.81	29.79	8.10	1.00	-	-	139.70
New Project	cts for Approval:								
<u> </u>									-
	New Project f	or Approval Total	-	-	-	-	-	-	-
Planned Pr	rojects with Identified Funding Sources:								
	Planned Projects with Identified Fund	ing Sources Total	-	-	-	-	-	-	-
Planned La	and Acquisitions								
3.01	Property Acquisition	HEAF		1.00					1.00
	Planned Land	Acquisition Total	-	1.00	-	-	-	-	1.00
		vement Plan Total		30.79	8.10				

Planned Project without Identified Funding Sources

New Construction:

Summary by Funding Source

Academic Building

Renovation:

				Fu
	•	•		

		FIIOI IIS						
	Funding Source	Budget	2019	2020	2021	2022	2023+	Total
HEAF	HEAF	-	1.00	=	-	=	-	1.00
Tuition Revenue Bonds	TRB	80.00	-	-	-	-	-	80.00
Private Placement	PP	-	-				-	-
Revenue Financing System Bonds	RFS	20.81	25.06	8.10	1.00	-	-	54.97
Auxiliary Reserves	AUX	-	-	-	-	-	-	-
Grants	GRNT	-	-			-	-	-
Student Fees	SF	-	-	-	-	-	-	-
Housing Revenue	HR	-	-	-	-	-	-	-
Gift/Donations	GIFT	-	1.23	-	-	-	-	1.23
Annual Budget, Operating and Capital	Local/Cash	-	3.50	ı	-	ı	-	3.50
Tota	I	100.81	30.79	8.10	1.00	0.00	0.00	140.70

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FY2019 (in \$Million)

UNTISYSTEM

Univers	sity of North Texas System								
Proj. No.	Project	Funding Source	Prior Yrs Budget	2019	2020	2021	2022	2023+	Total Project
Previous	ly Approved Projects:								
System	OFPC Managed Projects								
16-2.01	Renovate Dallas Municipal Bldg and Assoc Law Bldgs	TRB	37.74	18.26					56.00
	Previously Appro	ved Projects Total	37.74	18.26	-	-	-	-	56.00
New Pro	jects for Approval:								
	New Project	for Approval Total	-	-	-	-	-	-	-
Planned	Projects with Identified Funding Sources:								
04-1801	Renovation of the Municipal Building for Historical Exhibit	GIFT			3.50				3.50
	Planned Projects with Identified Fund	l ding Sources Total	_	_	3.50		_	_	3.50
Planned	Land Acquisitions								
									-
	Planned Land	d Acquisition Total	-	-	-	-	-	-	-
	Capital Impro	vement Plan Total	37.74	18.26	3.50	-	-	-	59.50

Planned Project without Identified Funding Sources

New Construction:

Renovation:

System Building 8th Floor System Building Floors 2-4 1900 Elm Street Lobby

		Prior Yrs						
	Funding Soul	ce Budget	2019	2020	2021	2022	2023+	Total
HEAF	HEAF	-	-	-	-	-	-	-
Tuition Revenue Bonds	TRB	37.74	18.26	-	-	-	-	56.
Commercial Paper	CP	-	-	-	-	-	-	-
Revenue Financing System Bonds	RFS	-	-	-	-	-	-	
Auxiliary Reserves	AUX	-	-	-	-	-	-	
Grants	GRNT	-	-	-	-	-	-	
Student Fees	SF	-	-	-	-	-	•	
Housing Revenue	HR	-	-	-	-	-	-	
Gift/Donations	GIFT	-	-	3.50	-	-	•	3
Annual Budget, Operating and Capital	Local/Cash	-	-	-	-	-	-	
	Total	37.74	18.26	3.50	-	-	-	5

Information Technology Project Status Report

UNT SYSTEM IT Shared Services

Portfolio Review	Status	Progress	Start Date	Go-Live Date
Infrastructure		1 10g.000	2	
Microsoft A5-Cloud PBX Rollout		•	2/1/2018	4/25/2019
Converged Infrastructure	•	0	11/5/2018	6/30/2019
Enterprise Applications Systems				
E-Forms (COMPLETE)	•		7/21/2017	1/31/2019
Finance and Administration Systems				
Banking Changes - Single Use Account (SUA) (Planning)		•	3/6/2019	TBD
Merchant Services (Initiating)		•	3/8/2019	TBD
System Budget Cognos Reimplementation			7/18/2018	10/1/2019
EDI/eProcurement Assessment	•	•	1/22/2019	7/1/2019
Student Administration Systems				
NetDragon CollegeLink (Renamed) (COMPLETE)			8/23/2017	3/15/2019
Campus Solutions 9.2 Fluid Implementation (Initiating)		•	1/2/2019	TBD
UNT Tuition Changes		•	1/18/2019	5/24/2019
Security				
Security Awareness, Training and Privacy Awareness for HSC (COMPLETE)			6/19/2018	1/28/2019
ITSS Web Accessibility Remediation		•	3/12/2019	8/30/2019
Group 2 - HSC Security Services (Initiating)	•	•	4/24/2019	TBD
Human Resources				
HR Data Quality-Hire Data (Phase 1 COMPLETE) Phase 1B in progress		•	3/28/2018	4/30/2019
HR Data Quality - State Service Data Improvements	•	•	4/26/2018	5/17/2019
HR Benefit Plan Limits, Recordkeeper Automation		•	4/10/2018	5/31/2019
HR I-9 Purge (Closing documents pending)			7/2/2018	1/22/2019